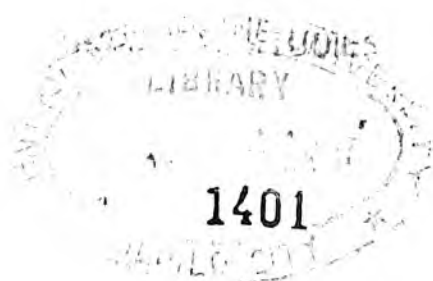


**ASSESSMENT OF CREDIT POLICY FORMULATION AND EXECUTION OF  
CHINA QINGDAO HAIER CO., LTD.: BASIS FOR CREDIT STANDARDS,  
CREDIT TERMS, CREDIT COLLECTION POLICY**

**A Special Paper**

**Presented to  
The Faculty of the Business and Accountancy  
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**In Partial Fulfillment  
of the Requirements for the Degree  
Master of Business Administration**



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May 2015**

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**ABSTRACT**

This Special Paper is a study of the Credit Policy Formulation and Execution of China Qingdao Haier Company. The literature study, in-depth interview method, and questionnaire survey research method was conducted last 2014-2015. By using the combination of theoretical research and empirical research, this study analyzed the results of Qingdao Haier Co., Ltd.'s credit policy formulation and application for the three dimensions: structure, process and results as basis for the credit standards, credit terms, and credit collection policy. The subjects were the employees from sales, accounting, credit control, and customers departments. Furthermore, a questionnaire was used to determine the perception of these employees toward the credit policy of the company.

Specifically, this study aimed to:

- 1). conduct a pre-survey on the existing credit policy of China Qingdao Haier Co., Ltd which involves the sales department, accounting department , credit control department and customers;
- 2). assess the Credit Policy Formulation and Execution of China Qingdao Haier

Co., Ltd in the areas of credit standards, credit terms and credit collection policy using SWOT Analysis; and,

3). come up with updated credit standards, credit terms and credit collection policy for the company.

The respondents were 239 employees who were composed of: 142 sales employees, 57 accounting employees, 9 credit staffs, and 31 customers. Through this comprehensive area of respondents, it measured wide-range variables of interest from all the elements of the given population. The target population well represented the different departments of the company.

The descriptive statistics used were the frequency, mean, and percentage. Then, inferential statistics used was the SWOT analysis.

Based on the data analysis, Haier's comprehensive credit policy is very strict. In other words, Haier's comprehensive credit risk management capability is very strong. Haier's credit standards are very strict. Consequently, Haier's bad debt loss ratio is low in the industry. Haier's credit terms are considered strict. In other words, Haier's accounting receivable terms is one of the shortest in the industry. Haier's credit collection are good. Another meaning, Haier's post-credit risk management capability is good in the industry in China.